

Upper Thames River Conservation Authority

Inventory of Programs and Services

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
Natural Hazard Management							
1049	Environmental Planning & Regulations	Regulations Section 28.1 Permit Administration and compliance activities	Reviewing and processing permit applications, associated technical reports, site inspections, communication with applicants, agents, and consultants. Property inquiries Legal expenses for regulations and compliance. Input to the review and approval processes under other applicable law, (e.g., Environmental Assessment Act, Drainage Act, Aggregate Resources Act, with comments principally related to natural hazards, wetlands, watercourses and Sec 28 permit requirements.	1	Ontario Regulation 686/21s.8	\$710,879	\$1,041,429 Municipal Levy 67% Self Generated 33%
		Review under Other Legislation	Input to the review and approval processes under other applicable law, (e.g. Environmental Assessment Act, Drainage Act, Aggregate Resources Act, with comments principally related to natural hazards, wetlands, watercourses and Sec 28 permit requirements.		Ontario Regulation 686/21s.6		
1038 and 1041-40		Planning Municipal Plan Input and Review	Technical information and advice to municipalities on circulated municipal land use planning applications (Official Plan and Zoning By-law Amendments, Subdivisions, Consents, Minor Variances). Input to municipal land-use planning documents (OP, Comprehensive ZB, Secondary plans) related to natural hazards, on behalf of MNRF (delegated to CAs in 1983).	1	Ontario Regulation 686/21s.7	\$508,955	\$738,611 Municipal Levy 69%, Self Generated 31%
1038	Municipal Plan Input and Review	Technical information and advice to municipalities on circulated municipal land use planning applications related to Natural	2	CA Act s.21(1)(n) Updating MOUs	\$103,130	\$105,147	

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
		NOT related to Natural Hazards	Heritage features and functions and Stormwater Management (Official Plan and Zoning By-law Amendments, Subdivisions, Consents, Minor Variances). Input to municipal land-use planning documents (OP, Comprehensive ZB, Secondary plans) related to natural heritage features and functions and Stormwater Management. Comments incorporate natural heritage information particularly around wetlands and aquatic species at risk to develop planning and regulatory strategies to mitigate downstream natural hazards.		required		Municipal Levy 79%, Self Generated 21%
		Natural Heritage	Natural heritage monitoring, plans/strategies and system design not on Conservation Authority owned land, to inform Official Plan and/or County level studies	2	CA Act s.21(1)(n)	Example: Natural Heritage System Studies	Project Specific
1085, 1086, 1087-3050, 1920-3030	Water Management	Flood Forecasting and Warning	Daily data collection and monitoring of local weather forecasts, provincial models, streamflow and reservoir conditions, etc. Routine collection of near real-time data from stream gauge network (water level, flow and precipitation). Seasonal collection and reporting on snow surveys. Maintenance of hydrometric gauges (both UTRCA gauges and assisting with maintenance of Water Survey of Canada gauges). Continuous monitoring of stream flow, reservoirs, and watershed conditions. Maintaining historical records. Development, maintenance and implementation of Flood Contingency Plan. Regular liaison with municipal flood coordinators. Issuing flood bulletins and media releases.	1	Ontario Regulation 686/21s.2	\$652,398	\$614,300 Provincial 15%, Municipal Levy 84%, Self Generated 1%

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
1034 (5%), 1077, 1080, 1081, 1082, 1083, 1084		Flood and Erosion Control Infrastructure Operation <i>and</i> Management	<p>The UTRCA operates, and maintains flood control dams, dyke and flood wall systems, flood control channels, and erosion control structures. Includes 3 large dams and 9 smaller dams. The UTRCA also maintains 3 flood control channels, 8 dykes/floodwalls and 11 erosion control structures. Undertake dam safety studies and improve public safety around dams. In addition to the regular operation and maintenance of these structures the UTRCA undertakes major maintenance projects on water and erosion control structures</p> <p>In addition to the above structures which were constructed by the UTRCA, the UTRCA also operates and maintains structures that are municipally owned/built but operated and maintained by the UTRCA through agreement with the municipality.</p>	1	Ontario Regulation 686/21s.5	\$1,682,388 (not including major capital repairs)	\$1,767,561 Provincial 5%, Municipal Levy 64%, Self Generated 21%
		Operation Plans and Asset Management related to this Infrastructure	New Project: Development of Operational Plans and Asset Management Plans related to this infrastructure	1	Ontario Regulation 686/21s.5 per requirements in Section 5 of the Mandatory Programs and Services Regulation	New Program	NOTE: Strategy to be completed on or before December 31, 2024
1042		Flood Plain Mapping & Natural Hazards Technical Studies and Information Management	<p>Analysis and identification of areas susceptible to riverine flooding to create mapping products to delineate flood-prone and erosion-prone areas.</p> <p>Data collection, analysis, reporting and mapping of data sets related to the understanding and mitigation of natural hazards. Development and use of systems to collect, store and provide spatial geographical representations of data and other mapping</p>	1	Ontario Regulation 686/21 s. 5(1)1 686/21 s.9(1)2	\$746,500	\$776,981 Provincial Transfer Payment 2%, Municipal Levy 69%, Self Generated 29%

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
1009, 1041-30, 1088			products. Studies and projects to inform natural hazards management programs including: floodplain management, watershed hydrology, regulated areas mapping update, flood forecasting system assessment, floodplain policy	1	Ontario Regulation 686/21 s. 1(3)1. iv.	\$216,609	\$306,552 Provincial Transfer Payment 20%, Municipal Levy 65%, Self Generated 14%
		Climate Change	Understanding the risks related to natural hazards, including how these risks may be affected by climate change through collection and management of climate science data in order to identify potential effects of climate change. Identification of vulnerability or risk, and the development of mitigation and adaptation policies and plans Managing, preventing and mitigating risks related to natural hazards. Promoting public awareness through communications, outreach and education to build climate resiliency. Pilot Projects Low Impact Development, green infrastructure, agricultural stewardship, including tree planting for flood/erosion mitigation. <i>(restoration on CA lands not included)</i>				
1079		Low water response	Surface and groundwater conditions monitoring and analysis: including water level, flow and precipitation, within the watershed using the Ontario Low Water Response protocol and hydrometric stream gauge network. Coordination of monitoring with Water Response Committee	1	Ontario Regulation 686/21s.3	\$6,010	\$8,803 Municipal Levy 100%
1001, 1004, 1017, 1094		Communications, Outreach and Education related to Natural Hazards and Low water response	Promoting public awareness of natural hazards including flooding, drought, and erosion. Public events, materials. Social media services. Media relations. Educate elementary school students and the public about the danger of floodwaters. Technical & administrative support to the Water Response Team (WRT) representing major water users and decision makers, who	1	Ontario Regulation 686/21s.1(2)	\$582,958	\$370,819 Municipal Levy 69%, Self Generated 31%

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
			recommend drought response actions.				
Conservation Authority Lands and Conservation Areas							
The UTRCA owns 5,967 hectares of land which includes conservation areas, management areas, conservation forests, farmland and flood control structures and surrounding land. UTRCA property is essential to watershed management, flood control, environmental protection, and provides areas for passive recreation							
1051, 1052	Lands, Facilities and Conservation Areas	Section 29 Minister's regulation for Conservation Areas	Conservation areas encroachment monitoring and risk management. Legal expenses for regulation and compliance part of Conservation Lands management below.	1	Ontario Regulation 686/21 s.9(1)4 Rules for Conduct in Conservation Areas (O. Reg. 688/21)	\$84,523 plus some part of Lands Management	\$72,305 Self Generated 100%
		Strategy for CA owned or controlled lands and management plans.	New Project: A strategy to guide the management and use of CA-owned or controlled properties including: guiding principles, objectives, land use, natural heritage, classifications of lands, mapping, identification of programs and services on the lands, public consultation, publish on website_and includes periodic review and update.	1	Ontario Regulation 686/21 s.9(1)1 per requirements in Section 10 of the Mandatory Programs and Services Regulation	New Program	NOTE: Strategy to be completed on or before December 31, 2024
		Land Inventory	New Project: Development of an inventory containing information for every parcel of land owned or controlled by the Authority. The land inventory will include the following information: location as well as date, method and purpose of acquisition, land use. One time project with updates as properties are acquired or disposed of.	1	Ontario Regulation 686/21 s.9(1)3 per requirements in Section 10 of the Mandatory Programs and Services Regulation	New Program	NOTE: Strategy to be completed on or before December 31, 2024
		Land Acquisition and Disposition Strategy	New Project: A policy to guide the acquisition and disposition of land in order to fulfil the objects of the authority.	1	Ontario Regulation 686/21 s.9(1)1 per requirements in	New Program	NOTE: Strategy to be completed on or before December 31,

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
					Section 10 of the Mandatory Programs and Services Regulation		2024
1029, 1035, 1036, 1037, 1044, 1048, 1050, 1054, 1056, 1063, 1065, 1080, 1095- 5070, 1096		Conservation Lands: Management, operation and maintenance	Public Access for Passive Recreation: Management and maintenance of conservation lands for public access and recreational trails. Includes risk management program, hazard tree management, gates, fencing, signage, brochures, communications, pedestrian bridges, trails, parking lots, pavilions, roadways, drainage, stormwater management, stewardship, restoration, ecological monitoring, recreational dams (with no flood control or low flow augmentation function). Carrying costs such as taxes and insurance	1	Ontario Regulation 686/21 s.9(1)1	\$1,052,513	\$1,224,886 Municipal Levy 63%, Self Generated 37%
			Conserve Natural Heritage: Management and maintenance to conserve natural heritage on CA owned lands. Includes forest management, signage, gates, stewardship, restoration, ecological monitoring, Species at Risk inventories, carrying costs such as taxes and insurance.		Ontario Regulation Reg. 686/21 s.9(1)2	\$255,447	\$323,069
1027 (15%)		Species at Risk activities on UTRCA owned lands	Periodic inventories of terrestrial Species at Risk on UTRCA lands, GIS mapping and submission of data to NHIC. Information guides land use activities and restoration projects.	1	Ontario Regulation 686/21 s.9(1)2	\$19,139	\$19,754 Municipal Levy 17%, Self Generated 83%

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
1045, 1046		City of London ESAs Management	Management of the City's 14 Environmentally Significant Areas (ESAs), initiated in 2009 and updated annually to reflect operational and capital needs	2	Annual Agreements since 2009	\$614,127	\$631,602 Self Generated 100%
1034 (95%)		Conservation Area Campgrounds	Management, operation and maintenance of Fanshawe, Wildwood and Pittock campgrounds.	3	Campgrounds are operated independent of Municipal Levy	\$4,428,410	\$4,988,296 Self Generated 100%
1047, 1053,		Land Lease and Agreement Management, Hydro generation	Management of current and future land leases and property agreements. Maintenance of rental properties to supplement land management activities	3	CA Act s.21(1)(c)&(d)	\$175,083	\$315,573 Self Generated 100%
Drinking Water Source Protection Program Description: The protection of municipal drinking water supplies in the Thames Sydenham and Region through the development and implementation of the Source Protection Plans.							
1039	Source Protection Planning	Source protection authority role as set out in the Clean Water Act.	Source Protection Authority Lead for the Thames-Sydenham and Region. Technical support, SPC support, SPA reports and meetings, activities required by the Clean Water Act and regulations that applies to the authority's source protection area. Assisting in the co-ordination and implementation of the source protection plan that applies to the authority's source protection area. Where the authority considers it advisable, reviewing and commenting on any proposal made under another Act that is circulated to the authority for the purpose of determining, <ul style="list-style-type: none"> i. whether the proposal relates to a significant drinking water threat that is governed by the plan, or 	1	Ontario Regulation 686/21 s.13 Agreements with LTVCA and SCRCa to undertake implementation efforts.	\$521,920	\$517,645 100% Provincial as a Lead Source Protection Authority. Transfer funding to LTVCA and SCRCa to support this program

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
1040			ii. the proposal's potential impact on any drinking water sources protected by the plan.				
		DWSP Risk Management Inspection / Official	Support municipalities to implement Part IV duties of the Clean Water through service agreements.	2	Clean Water Act s.47(1) & s.48(1) CA Act s.21(1)(a) &(n)	\$181,860	\$164,986 Municipal Agreements – 100%
Water Quality & Quantity Monitoring							
The UTRCA, in partnership with the Ministry of Environment, Climate Change and Parks (MECP), has established long term sites to monitor surface and ground water conditions.							
1026-0000	Provincial Water Quality and Quantity Monitoring	Provincial Water Quality Monitoring Network (PWQMN)	A long-standing (50+ year) CA/MECP partnership for stream water quality monitoring at 24 sites. CA takes water samples; MECP does lab analysis and data management. CA uses information for watershed report cards, and stewardship project prioritization.	1	Ontario Regulations 686/21 s.12(1)2 686/21 s.12(3)	\$167,541	\$204,587 Municipal Levy 96%, Self Generated 4%
		Provincial Groundwater Monitoring Network (PGMN)	A long-standing (20+ year) CA/MECP partnership for groundwater level and quality monitoring at 24 sites throughout the watershed. CA maintains equipment, data transfer to MECP, water sampling; MECP provides equipment, standards, data management.		Ontario Regulations 686/21 s.12(1)1 686/21 s.12(2)		
Core Watershed-based Resource Management Strategy - Advancing and contributing to the maintenance of a healthy and resilient natural environment.							
Program Description: The purpose of a watershed plan is to understand the current conditions of the watershed, and identify measures to protect, enhance, and restore the health of the watershed. Watershed strategies provide a management framework to provide recommendations which consist of goals, objectives, indicators, and management recommendations. This addresses existing issues in the watershed and mitigates impacts from potential future land.							
	Core Watershed-based	Strategy Development	Develop guiding principles and objectives that inform the design and delivery of programs and services the CA is required to	1	Ontario Regulations	New Program	NOTE: Strategy to be completed on or before December 31,

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
	Resource Management Strategy		<p>provide.</p> <p>Collate/compile existing resource management plans, watershed plans, strategic plans, studies and data. Strategy development, implementation & annual reporting.</p> <p>Develop a process for periodic review including procedures to engage/ consult with stakeholders and the public.</p> <p>Strategy development must include a stakeholder and public consultation component.</p>		<p>686/21 s.8</p> <p>686/21 s.12(1)3</p> <p>686/21 s.12(4)</p> <p>per requirements in 12(4)-(9) of the Mandatory Programs and Services Regulation</p>	(Include 5-year review)	2024
1025, 1030, 1031	Integrated Watershed Planning	Watershed Management Strategy / Shared Waters Approach	<p>Watershed strategies provide a management framework to provide recommendations which consist of goals, objectives, indicators, and recommendations. This addresses existing issues in the watershed and mitigates impacts from potential future land uses, while recommending appropriate actions to protect, enhance, and restore the watershed.</p> <p>The Thames River (Deshkan Ziibi) Shared Waters Approach to Water Quality & Quantity, will be a key component of a broader watershed strategy, known as the Thames River Clearwater Revival (TRCWR), which considers all the interactions of land, water, plants, animals and people, with the overall objective of improving the ecological condition of the Thames River, Lake St. Clair and Lake Erie.</p>	3	CA Act s.21(1)(a)	\$291,517	\$344,151 Municipal Levy 76%, Self Generated 24%
1089		First Nations Engagement	To further the development of a more holistic approach in watershed planning, incorporating aspects of Indigenous Traditional Knowledge (ITK) and an awareness of the River's spirit, in addition to western science and management objectives.	2 & 3	Expanded Program	\$134,099	\$90,480 Municipal Levy 39%, Self Generated 61%
1032		Natural Heritage and Ecological	UTRCA in partnership with Conservation Ontario, reports on local watershed conditions every five years. The report cards provide	3	CA Act s.21(1)(a)	\$50,104 (for Report Cards only)	\$0

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
		Monitoring: Watershed Report Cards	information on surface water, groundwater, forest and wetland conditions in the watershed, to understand current local (subwatershed) health and emerging trends as a basis for setting environmental management priorities and inspiring local environmental action within the 28 subwatershed in the UTRCA.				No direct funding
1026, 1028	Research & Monitoring	Aquatic Monitoring / Water Quality Program	<p>Undertake aquatic monitoring including collecting, analyzing, and reporting on data for surface water and groundwater quality, stream health, reservoir algae, benthic, fisheries, habitat, and species at risk.</p> <p>Surface water quality sampling at additional sites at key locations to better understand the watershed conditions and to support Watershed Report Card program.</p> <p>Benthic Monitoring and Assessment Program – samples collected annually and processed/identified by UTRCA staff. This process evaluates surface water quality using macro-invertebrates (insect larvae, etc.) living in streams and supports Watershed Report Cards program.</p>	3	CA Act s.21(1)(n)	\$227,174	\$259,533 Municipal Levy 74 %, Self Generated 26%

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
1027 (85%) 1087-3010, 1087-3090, 1087-3070 1026-2070		Stream Classification	Collection of fish community data as supported by DFO to determine watershed species ranges and identify invasive species and aquatic species at risk. This includes the municipal drain classification program, which classifies “not rated” drains to help streamline Fisheries Act approvals to the benefit of both Drain Superintendents and landowners. This is a component of CA Act approvals for municipal drainage works, that while specific to drain review and associated hazards, also protects headwater function, habitat and ecosystem health				
		Species At Risk	Inventories of Aquatic Species at Risk GIS mapping and submission of data to NHIC. Information guides land use activities and restoration projects.	3	CA Act s.21(1)(n)	\$153,544	\$159,600 Municipal Levy 17% Self Generated 83%
		Water Quality Data	Compile and maintain a comprehensive monitoring database (WISKI) that is integrated and available to watershed partners, and is commonly accessed by development proponents in watershed municipalities when undertaking technical studies or assessments associated with land development activities.	3	LSWIM for Risk Management Services is recoverable through partner agreements	\$216,446 for LSWIMS and WISKI partners	\$94,707 Self Generated 100%
		City of London Dingman Creek Monitoring Program	Agreement with City of London for enhanced benthic monitoring within the Dingman Creek Subwatershed.	2	CA Act s.21(1)(a)	\$40,200	\$25,000 Self Generated 100%
	Watershed Stewardship and Restoration	Private Land Stewardship and Restoration	Work with property owners to implement Best Management Practices to mitigate flood and erosion hazards, improve and protect water quality, restore floodplains and river valleys, reduce nutrient contamination, restore and enhance wetlands to	3	CA Act s.21(1)(g)&(o)	\$695,600	\$717,735 Municipal Levy 56%,

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
1033, 1055, 1057, 1060, 1064, 1066, 1105	(Urban, rural & agricultural)	Tree Planting and Forest Management not related to natural hazards	<p>reduce flooding peaks and augment low flow, management of terrestrial non-native invasive species, protect groundwater, and improve aquatic species at risk habitat. Apply for and manage external funding, promote private land stewardship, outreach, provide advice and design assistance to property owners.</p> <p>Implementation of watershed plan stewardship recommendations.</p> <p>Forestry services including planting plan development, site preparation, tree and shrub planting, and survival assessments. Private woodlot stewardship, technical assistance, link to funding programs to maintain form and function of watershed forest cover.</p>				Self Generated 44%
1059, 1062, 1068		Clean Water Program	<p>Deliver the Clean Water Program (CWP), which provides a one-window service for rural landowners to access technical assistance and financial incentives for implementing best management practices (BMPs) that improve surface water and groundwater quality and soil health, and contribute to sustainable agricultural operations.</p> <p>NOTE: funded by the Counties of Oxford and Middlesex, City of Stratford for 2022, with additional funding leveraged from industry, government, foundations, and donations when available.</p>	2	CA Act s.21(1)(g)&(o)	\$132,033	\$189,773 Self Generated 100%
1067, 1070,		Great Lakes Connections:	Deliver watershed phosphorus reduction research and demonstration projects partnering with Environment and Climate	3	CA Act s.21(1)(g) &(o)	\$802,575	\$747,790

UTRCA Code	Program Area	Programs / Service Provision	Program / Services Description	Category	Legislative Reference and Notes	Average Annual Costs based on 5 Year Average (Operating including depreciation)	2022 Projected Operating Costs and Funding Sources
1073, 1075, 1099, 1100, 1101, 1102, 1104, 1106, 1108, 1109, 1113, 1114		Phosphorus / Nutrient Reduction Programs (Medway / ECCC / OMAFRA)	<p>Change Canada (ECCC) and the Ontario Ministry of Agriculture, Food & Rural Affairs (OMAFRA)</p> <p>Research and demonstration projects focused on agricultural stewardship efforts to reduce nutrients in the Thames River and improve the health of Lakes St. Clair and Erie.</p> <p>Lead information sharing and coordinate innovation through research, demonstration projects, workshops, and field tours, in partnership with landowners, agencies, academia, and private sector.</p>				Self Generated 100%
Conservation/ Outdoor Education and Community Outreach							
Program Description: Education and outreach programs increase knowledge and awareness in children and adults about local environmental issues, watersheds and ecosystems and conservation actions they can implement.							
	Community Partnerships and Education	<p>Community Involvement and Events</p> <p>Environmental Education</p>	<p>Education and outreach programs and community events to assist in achieving the objectives of the conservation authority. These programs are open to people of all ages.</p> <p>Examples include Community Science, Watershed and “Friends of” projects.</p> <p>Curriculum-based education programs for elementary and secondary students. These programs focus on local watersheds, ecosystems, and environmental issues. Programs take place at schools (indoors and outdoors), field trips to conservation areas and community parks and through online learning.</p>	3	<p>CA Act Reg. 686/21 s.1(2) & s.1(3)3,4</p> <p>CA Act s.21(1)(n)</p>	\$719,489	<p>\$679,722</p> <p>Municipal Levy 44%, Self Generated 56%</p>

Notes:

Provincial transfer refers to only the transfer payment UTRCA receives from the provincial government for the delivery of mandatory programs and services.

For the purposes of this document “self-generated” revenues includes permit fees, fees for service, user fees, grants including provincial and federal funding that UTRCA has to apply and compete for and municipal fee for services agreements beyond municipal levy.

Inventory Principles - A brief explanation on the principles applied when developing the Inventory of Programs and services is provided:

- 1) Each program and service has been categorized based on the criteria identified under the *Conservation Authorities Act* and supporting regulations. As required by regulation 687/21, the inventory explains why a program falls into category 1 by referencing applicable sections of regulation 686/21 “Mandatory Programs and Services”. Category 2 and 3 programs provided through other legislation are also noted.
- 2) The list has been developed to align our programs and services with our past budget reporting framework. In some cases the delineation between categories of programs has not been refined; instead a grouping of programs is identified at this time.
- 3) The UTRCA’s inventory includes only operating costs. Capital costs are extremely variable from year to year and would skew estimates.
- 4) The Regulation requires that the annual cost of each program and service be provided based on the average of the last five years; however, any other value that better reflects the cost of a program are permitted, provided it is justified. The UTRCA has indicated both a 5 year average and the 2022 estimate costs for programs and services. Utilizing a five year average fails to recognize significant changes in the past 5-year period including impacts to operations due to COVID, and inflation, particularly through 2021. In addition, with the high level of growth in the watershed, and corresponding demand for UTRCA programs and Services the 2022 budget provides a more accurate estimate of cost than a five year average.
- 5) Although previous agreements and MOUs have been negotiated for some of programs and services, we expect that all will need to be renegotiated to incorporate the requirements identified in regulation. Quarterly reports will identify the progress made on all negotiations.

Corporate Administrative Costs

Program Description: Key assistance provided to all departments of the conservation authority, board of directors, member municipalities and the general public to enable the UTRCA to operate in an accountable, efficient and effective manner. Costs are currently distributed to programs listed above.

Note: The methodology for inclusion of these types of services will be finalized once the Phase 2 regulations are in place.

Corporate Services	Administrative, operating and capital costs which are not directly related to the delivery of any specific program or service, but are the overhead and support costs of a conservation authority, Oversight of programs and policies. Includes costs related to agreements/contracts and supporting CA Board, governance, administrative by-laws, General Manager and Management Team	\$694,153
Financial and Human Resources Services	Employee management systems, training, health and safety programs, budgeting, accounts payable and receivable, payroll, financial analysis, financial audit, administration of reserves and investments, financial reports for funding agencies, preparing and submitting reports to CRA, benefits program administration.	\$841,828
Communications and Marketing	Supporting delivery of products and programs through communication platforms (media, open houses, public meetings), website administration and maintenance responding to inquiries from the public.	\$488,469
Information Technology Management/ GIS	Data management, records retention. Development and use of systems to collect and store data and to provide spatial geographical representations of data. Systems to support the collection, maintenance, analysis, reporting and communications on various corporate data sets including but not limited to: surface and groundwater quality and quantity, aquatic and terrestrial biology, geospatial data and imaging, financial and other corporate services, internal and external communications and collaboration,	\$756,288
Administration Buildings	Administration buildings and workshops used to support UTRCA staff, programs and services. Includes utilities, routine and major maintenance, property taxes. Note: The Average Annual Cost does not include accessibility upgrades needed by January 1, 2025.	\$538,450
Vehicles and Equipment	A fleet of vehicles and equipment to support the work of the UTRCA, including capital purchases, fuel, licenses, repairs and maintenance. Programs and projects are charged for the use of vehicles and equipment.	\$655,739