

# Municipal Guide to the Cost Apportioning Agreement

### Introduction

We are pleased to provide you with a draft Cost Apportioning Agreement for the Category 3 programs that require the financial support of member municipalities. This document provides background on the conservation authority and the agreement components.

### Ausable Bayfield Conservation Authority

Ausable Bayfield Conservation Authority (ABCA) is committed to working with municipalities to manage the watersheds and create a healthier environment. Through the Conservation Authorities Act we are mandated to ensure the conservation, restoration and responsible management of water, land and natural habitats through programs that balance human, environmental and economic needs. The ABCA region includes 12 municipalities, in portions of Huron, Perth, Middlesex and Lambton Counties.

### Why Watersheds?

Environmental issues at the field or homeowner scale are barely measurable and would typically not be considered a problem. They cumulate to be watershed issues: flooding, erosion, degraded rivers and lakes, and loss of fish and wildlife.

Watercourses and the areas that drain into them, watersheds, do not start and stop at a municipal boundary. Upstream land use activities can impact downstream communities. In the 1940s, the local municipalities understood this challenge and worked together to form the conservation authority to use the natural-world boundaries of a watershed as a way to manage the local environment to provide benefit to all in the area. Through Conservation Authorities, local municipalities manage human activities and natural resources with education, planning policies, monitoring, and stewardship.

Conservation Authorities rely on a multi-disciplinary approach with perspectives of engineers, agronomists, planners, and ecologists to manage human activities and natural resources. We manage and monitor nature and the working landscape on a watershed basis, to have a more integrated approach rather than managing flooding, erosion, water quality and habitat loss as separate activities.

Integrated watershed management recognizes the interrelationships between land management, mitigating natural hazards, and protecting water resources. This approach is recognized internationally as the best model for managing natural resources.

The 2,442 square kilometre ABCA area of jurisdiction has six main watersheds. Agriculture is the main land use with towns and villages throughout and a ribbon of residential development along the Lake Huron shoreline. All the land drains into Lake Huron.

- The Ausable River begins near Staffa in West Perth and enters Lake Huron at Port Franks in Lambton Shores. The watershed includes parts of West Perth, Perth South, Huron East, South Huron, Lucan Biddulph, North Middlesex, Middlesex Centre and Lambton Shores.
- The Bayfield River begins northeast of Dublin in West Perth and enters Lake Huron at Bayfield, in Bluewater. The watershed includes West Perth, Huron East, Bluewater and Central Huron.
- Parkhill Creek begins near Dashwood in Bluewater and enters Lake Huron at Grand Bend in Lambton Shores. The watershed includes Bluewater, South Huron, North Middlesex and Lambton Shores.
- Mud Creek is entirely within Lambton Shores. It begins near Arkona and enters Lake Huron at Port Franks.
- Nearly 70 lakeshore watersheds outlet directly into Lake Huron in South Huron,
   Bluewater and Central Huron.

Please refer to Map 1: Municipalities and watersheds of the Ausable Bayfield Conservation Authority.

### Conservation Authorities Act: Categories of Programs

<u>Ontario Regulation (O.Reg.) 686/21: Mandatory Programs and Services Regulation</u> requires CA activities to be positioned in three categories.

<u>Category 1:</u> Mandatory programs and services where a municipal levy can be used without any agreements.

<u>Category 2:</u> Non-mandatory programs and services at the request of a municipality with municipal funding through a memorandum of understanding or agreement.

<u>Category 3:</u> Non-mandatory programs and services a Conservation Authority determines are advisable which may use municipal levy through a Cost Apportioning Agreement.

The ABCA is prepared to enter into Cost Apportioning Agreements in four service areas:

- Watershed and Sub-Watershed Strategies and Projects
- Environmental Monitoring and Research
- Watershed Stewardship and Restoration
- Conservation Education and Community Outreach

These programs and services are core components of integrated watershed management, support the Category 1 programs that address flooding and downstream erosion, and contribute to the health and well-being of communities and the environment. These four

service areas have been provided to local municipalities and citizens for decades and are included in the 2011 Conservation Strategy and 2015 Watershed Management Strategy.

Positive actions in one part of the watershed has positive impacts downstream. It is therefore a benefit to municipalities to have watershed planning, stewardship, monitoring, research and education done on a watershed basis.

### Financial Considerations

The Cost Apportioning Agreement takes effect in the 2024 budget year. At the ABCA, the budget process begins in late summer, with the budget traditionally approved by the board in December.

O. Reg. 402/22 Budget and Apportionment specifies the process to approve the annual conservation authority budget and municipal apportionment amounts<sup>1</sup>. Cost apportionment is based on the Modified Current Value Assessment (MCVA). A municipality with a greater apportionment pays more levy. It is not based on the user fee principle.

Municipal funding provides a portion of the funding required to provide programs and services. When possible, this municipal funding is leveraged with other funding sources to best support the needs of the watershed, and the needs of the community. Other sources of funding include user fees, foundations, grants, provincial and federal funding. In Category 3 services, municipal funding is leveraged at a ratio of 6:1. Every local dollar leverages an additional six dollars.

Table 1: Category 3 Programs Requiring Municipal Support provides information on the breakdown of service areas charged to all municipalities so you can gain a greater understanding of how the funding is collected from all municipalities.

The legislation requires the agreement to include financial information. The financial information in Schedule A is from the 2023 budget, approved December 15, 2022 for the period January 1 – December 31, 2023. The budget is approved annually by the board (Section 2(e) of CAA).

### Cost Apportioning Agreement

This Cost Apportioning Agreement (CAA) meets the requirements of the Subsection 21.1.2 of the *Conservation Authorities Act*. The requirements set out in the Act are the same for all

<sup>&</sup>lt;sup>1</sup> The term 'municipal levy' has been used for decades, but the new regulation replaces that word 'levy' with 'cost apportionment'.

agreements across the province. However, local conservation authorities and municipalities have leeway on the programs included in the agreement.

The province retains the right to prescribe standards and requirements for the provision of other programs and services. Should the province enact regulations regarding the provision of services, the regulation would prevail in the event of conflict between the terms and conditions set out in the municipal agreement.

The ABCA proposes to have the initial term of the agreement be five years, in order for the next term of council to have the opportunity to renew the agreement. It is proposed that the renewal terms be for four years so that each term of council is involved in the renewal process. (See Section 1 of CAA)

If a municipality does not want a service area included in the agreement, the board will need to decide if the service can be provided by higher user fees in that municipality, or provided with a reduced level of service, or not provide the service within that municipality. Another option is for other municipalities to absorb the increased cost to subsidize the services provided in another municipality. It may be to their advantage to do so, if there is a benefit for the work being done in another municipality. Depending on how many municipalities opt out of the service area, the ABCA would need to examine the viability of the program.

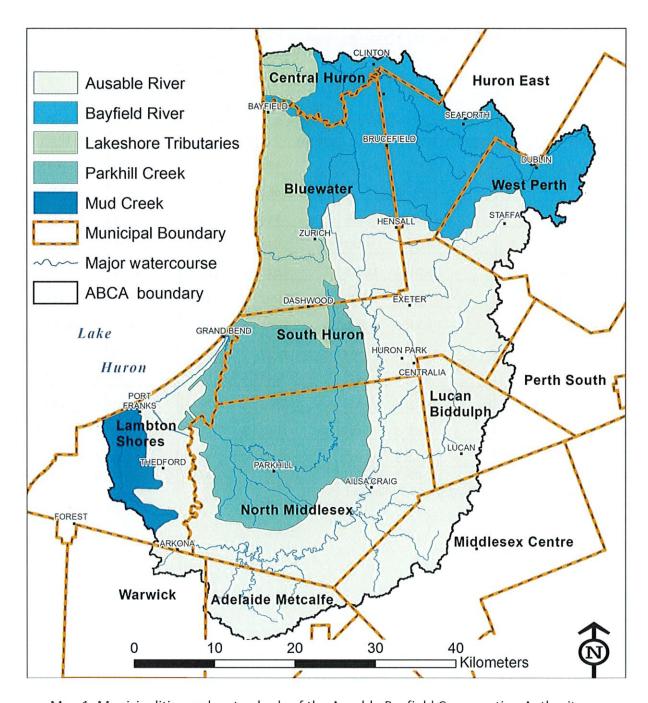
### Next steps

Senior staff are available to attend council meetings, beginning March 1, 2023 to present the draft CAA and answer questions. Please contact Corporate Services Coordinator Abbie Gutteridge at agutteridge@abca.ca 519-235-2610 ext. 256 to schedule the presentation.

The Transition Plan identifies summer, 2023 as the deadline to enter into the agreements in order to start the 2024 budget process.

#### Questions?

Please contact General Manager/Secretary Treasurer Brian Horner at <a href="mailto:bhorner@abca.ca">bhorner@abca.ca</a> 519-235-2610 ext. 234 with any questions about the contents of the CAA or the process.



Map 1: Municipalities and watersheds of the Ausable Bayfield Conservation Authority

	Table 1: Category	3 1	Programs	Req	uiring Mun	icipa	al Support				
Total Cost		\$1,263,490 Total Municipal Apportionment (Levy)			Levy)	\$ 204,331					
							Service /	Area	s		
				Wa	tershed and			Wat	ershed		
				Sub	-watershed	Env	ironmenta	Stev	vardship		
	2023 MVCA %	Ap	portion-	Stra	itegies &	I Mo	onitoring	&		Edι	cation &
Municipality	Apportionment		ment	Pro	jects	& R	esearch	Res	toration	Out	reach
Adelaide Metcalfe	2.29	\$	4,682	\$	490	\$	1,558	\$	825	\$	1,809
Bluewater	21.88	\$	44,716	\$	4,683	\$	14,881	\$	7,877	\$	17,274
Central Huron	3.45	\$	7,043	\$	738	\$	2,344	\$	1,241	\$	2,721
Huron East	4.64	\$	9,485	\$	993	\$	3,156	\$	1,671	\$	3,664
Lambton Shores	16.94	\$	34,614	\$	3,625	\$	11,519	\$	6,097	\$	13,372
Lucan Biddulph	6.03	\$	12,325	\$	1,291	\$	4,102	\$	2,171	\$	4,762
Middlesex Centre	8.34	\$	17,050	\$	1,786	\$	5,674	\$	3,004	\$	6,587
North Middlesex	11.77	\$	24,049	\$	2,519	\$	8,003	\$	4,236	\$	9,291
Perth South	0.20	\$	411	\$	43	\$	137	\$	72	\$	159
South Huron	18.62	\$	38,047	\$	3,985	\$	12,662	\$	6,702	\$	14,698
Warwick	0.47	\$	961	\$	101	\$	320	\$	169	\$	371
West Perth	5.36	\$	10,947	\$	1,147	\$	3,643	\$	1,928	\$	4,229
TOTAL	100.00	\$	204,331	\$	21,400	\$	68,000	\$	35,994	\$	78,937

Prepared January 2023 based on 2023 Approved Budget

## Cost Apportioning Agreement (hereafter. "Agreement")

	, ,	
THIS AGREEMENT is made on the	day of	, 2023 (hereafter
"Effective Date").		

#### BETWEEN:

### **MUNICIPALITY OF MIDDLESEX CENTRE**

(hereafter, "Municipality")

#### AND:

#### **AUSABLE BAYFIELD CONSERVATION AUTHORITY**

(hereafter, "ABCA")

**WHEREAS** ABCA is a conservation authority established under the *Conservation Authorities Act* ("Act") and is governed by its participating municipalities in accordance with the Act;

**AND WHEREAS** the Municipality is a lower-tier municipality, located wholly or partly within the area under the jurisdiction of ABCA;

**AND WHEREAS** ABCA is prepared to provide certain services which the Act categorizes as non-mandatory to and on behalf of the Municipality in several service areas;

**AND WHEREAS** pursuant to Ontario Regulation 686/21, Conservation Authorities are authorized to apportion costs to municipalities for delivery of services;

**AND WHEREAS** pursuant to Ontario Regulation 686/21, Conservation Authorities and municipalities are required to enter into an agreement to levy municipalities for services provided, other than the services the Act categorizes as mandatory services;

**NOW THEREFORE**, in consideration of the terms of this agreement and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties hereto agree as follows:

- 1. Initial Term of the Agreement is January 1, 2024 December 31, 2028. Thereafter, the Agreement shall continue for additional four-year periods (each a "Renewal Term") unless either party provides written notice of termination to the other party at least thirty (30) days prior to the expiry of the Initial Term or Renewal Term, as the case may be.
- 2. The following principles shall guide the implementation of the Agreement between ABCA and Municipality:

- a. The Agreement will provide overarching terms and conditions for delivery of municipal programs and services by ABCA.
- b. ABCA agrees to provide to the Municipalities the services outlined in Schedule A.
- c. Municipality agrees to be charged a levy for such services to be apportioned among the participating municipalities.
- d. ABCA will not add to or delete from the services or programs funded through the Agreement without first consulting with the municipalities. Any such change would require an amendment to this Agreement agreed to by all parties.
- e. The parties will maintain the current annual approval process for determining the levy by a weighted vote based upon current value assessment in the watershed, and the overall ABCA budget.
- f. Municipality will continue to support the Inventory of Programs and Services throughout the period of this Agreement.
- g. The user-pay principle will be utilized to charge fees, where appropriate, to assist with the costs of Conservation Authority programs.
- 3. This Agreement shall be reviewed by the parties prior to the expiry of the Initial Term and each Renewal Term. It is ABCA's responsibility to initiate the review with Municipality at least one hundred and twenty (120) days prior to the expiry of the Initial Term or Renewal Term, as the case may be.
- 4. Municipality and ABCA will strive to facilitate open and timely communication at all levels.
- 5. Where a dispute arises between two or more parties, the parties agree that dispute resolution practices will be implemented using the following principles:
  - Agree to a fair process for mediating issues;
  - b. Utilize the services of a neutral facilitator, if required;
  - c. Identify common agreement / ground;
  - d. Identify all options to resolve;
  - e. Select best option.
- 6. This Agreement shall be made available on the ABCA website and by other methods advisable.
- 7. The Agreement may be executed in counterparts and when each party has executed a counterpart, each of such counterparts shall be deemed to be an original and all such counterparts, when taken together, shall constitute one and the same agreement.

8. The Agreement does not preclude the parties identifying opportunities for further collaboration to the benefit of both parties, and ensure efficiency, transparency and accountability in the use of resources, including in-kind services and assistance, coordination of complementary policy and program initiatives, and projects involving third parties.

**IN WITNESS WHEREOF,** the parties have entered into this Agreement as of the Effective Date.

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### Schedule A – Category 3 Programs and Services Requiring Municipal Financial Support Through Cost Apportioning

### **SERVICE AREAS**

Through subsection 21.1.2 of the *Conservation Authorities Act*, Conservation Authorities (CAs) are empowered to provide programs and services it determines are advisable to further the purposes of the Act, to municipalities through an agreement. The Act defines these programs as Category 3.

The following ABCA Category 3 service areas are core components of integrated watershed management and have been provided for decades. They are in the ABCA Community Conservation Strategy (2011) and Watershed Management Strategy (2015) and have become valued by the watershed community. These programs and services are funded by a variety of sources: municipal levy, self-generated (user fees, donations, foundations etc.) as well as provincial and federal funding.

### Financial Summary of Category 3 programs requiring municipal funding support

Financial Summary of Category 3 Programs	Year 2023
Total Program Cost	\$1,263,490
Federal/Provincial Contribution	\$562,110
Self-Generated Revenue	\$497,049
Total Municipal Apportionment for this program	\$204,331
Municipality of Middlesex Centre Apportionment	\$17,051

### SERVICE AREA: WATERSHED AND SUB-WATERSHED STRATEGIES AND PROJECTS

Program description: Created for a drainage area, plans incorporate information on current watershed conditions and identify measures to protect, conserve and restore the watershed. Plans address natural hazard issues and recommends mitigation impacts from potential future land uses. The ABCA also facilitates community-based watershed strategies.

Program details: The ABCA works with communities to develop and implement subwatershed strategies. Activities include: community engagement and objective setting, supporting

protection, enhancement and restoration activities, monitoring and evaluating actions. Note: Natural hazard considerations will be incorporated when the current plans are reviewed and updated.

Current plans include Ausable River Action Plan, Old Ausable Channel Management Plan, Main Bayfield Watershed Plan, and Bayfield North Watershed Plan. The ABCA supports local communities in addressing their ecosystem interests and issues with strategies that have smaller and more relevant watershed boundaries.

In the Natural Heritage Systems Implementation Phase, the ABCA incorporates natural heritage information particularly around wetlands to develop planning and regulatory strategies to mitigate downstream natural hazards.

Note: Watershed planning related to natural hazards is a Category 1 program.

### **Financial Information**

Watershed & Subwatershed Strategies & Projects	Year 2023
Total Program Cost	\$320,716
Federal/Provincial Contribution	\$299,316
Self-Generated Revenue	\$0
Total Municipal Apportionment for this program	\$21,400
Municipality of Middlesex Centre Apportionment	\$1,786

### SERVICE AREA: ENVIRONMENTAL MONITORING AND RESEARCH

Program Description: Groundwater and surface water sites are monitored for a variety of indicators to support flood forecast and warning, low water response, watershed report cards, watershed plans, and stewardship project prioritization. Service Area 2 provides significant information to help guide municipal decision making and implement their legislated responsibilities. The program is a partnership of the municipal, provincial and federal governments and community organizations.

Program Details: Surface water quality monitoring is completed at nine sites in West Perth, Bluewater, Central Huron, Lambton Shores, and North Middlesex (in addition to Provincial Water Quality Monitoring Network), Lake Huron nearshore water monitoring at area beaches, edge-of-field monitoring at Huronview Demonstration Farm near Clinton, benthic monitoring at

30 sites across the watersheds. When appropriate, staff will respond to local spills events at the request of Ministry of Environment, Conservation and Parks, municipalities and citizens.

The main method of reporting on local watershed conditions is through the Watershed Report Card. The ABCA watershed is divided into 16 subwatersheds. Measuring increases understanding of the watershed, focuses efforts and tracks progress. The next Watershed Report Card is scheduled to be released in 2027.

Municipalities and citizens can receive data on local water quality conditions upon request. For some programs, data are available on line.

Note: These monitoring sites are in addition to the Provincial Water Quality and Groundwater Monitoring Network that have sites in West Perth, Huron East, South Huron, Central Huron, Bluewater, Lucan Biddulph, Middlesex Centre and North Middlesex. Biomonitoring stations for fish and indicators of river health are located in all Municipalities.

### **Financial Information**

Environmental Monitoring & Research	Year 2023
Total Program Cost	\$299,099
Federal/Provincial Contribution	\$172,748
Self-Generated Revenue	\$58,351
Total Municipal Apportionment for this program	\$68,000
Municipality of Middlesex Centre Apportionment	\$5,674

#### SERVICE AREA: WATERSHED STEWARDSHIP AND RESTORATION

Program Description: The stewardship and restoration program has three key components: one-on-one technical assistance to watershed landowners, connecting landowners with cost-share funding, and tree planting. Projects will reduce the risk to life and property from natural hazards, protect water quality and quantity, improve forest conditions, increase biodiversity and make the watersheds more resilient to climate change. The program is delivered throughout the watersheds. Projects benefit the site and downstream communities.

Program Details: Staff will work with property owners to implement Best Management Practices to mitigate flood and erosion hazards, improve and protect water quality, restore floodplains and river valleys, reduce nutrient contamination, restore and enhance wetlands to

reduce flooding peaks and augment low flow, manage terrestrial non-native invasive species, protect groundwater, and improve aquatic species at risk habitat. Staff apply for and manage external funding, promote private land stewardship, provide technical advice and project technical design assistance.

Coordinating the Watershed Stewardship and Restoration program with the Environmental Monitoring and Research program allows for stewardship project prioritization. Prioritizing projects connects landowners with additional cost-sharing funding to best meet the needs of the community, and the environment, and leverages the contributions of local funds with other programs.

### **Financial Information**

Watershed Stewardship & Restoration	Year 2023
Total Program Cost	\$470,839
Federal/Provincial Contribution	\$90,046
Self-Generated Revenue	\$344,799
Total Municipal Apportionment for this program	\$35,994
Municipality of Middlesex Centre Apportionment	\$3,004

### SERVICE AREA: CONSERVATION EDUCATION AND COMMUNITY OUTREACH

Program Description: Education and outreach programs increase knowledge and awareness in children and adults about local environmental issues, watersheds, ecosystems and conservation actions people can implement on their lands. Programs are linked to ABCA priorities.

Program Details: Staff provide curriculum-based education programs for elementary and secondary students. These programs focus on local watersheds, ecosystems, and environmental issues. Programs take place at schools (indoors and outdoors), field trips and through online learning.

Education and outreach programs and community events help achieve the objectives of the conservation authority. These programs are open to people of all ages.

### Financial Information

Education & Outreach	Year 2023
Total Program Cost	\$172,836
Federal/Provincial Contribution	\$0
Self-Generated Revenue	\$93,899
Total Municipal Apportionment for this program	\$78,937
Municipality of Middlesex Centre Apportionment	\$6,587



### **Ausable Bayfield Conservation Authority**

### BEYOND 2023



### Working with you to protect life, property, and watershed resources

Ausable Bayfield Conservation Authority (ABCA) is, and has been, committed to working with our community partners to create a healthier environment since 1946.

Through the Conservation Authorities Act, we are mandated to ensure the conservation, restoration and responsible management of Ontario's water, land and natural habitats through programs that balance human, environmental and economic needs.

The 2,442 square kilometre area of jurisdiction encompasses the drainage areas of the Ausable River, Bayfield River, Parkhill Creek and several Lake Huron tributaries. This includes parts of Perth, Huron, Middlesex and Lambton Counties.

Our programs and services, administered through corporate services, include: floodplain management, natural hazard management, watershed planning, environmental monitoring and research, drinking water source protection, conservation areas, community engagement, conservation education, stewardship and forestry services.

The ABCA is one of 36 Conservation Authorities operating in Ontario and is a member of Conservation Ontario.

This document provides an overview of the programs and services we propose to offer, in cooperation with our member municipalities, to meet the needs of the community and the environment. In 2023, we will be entering into agreements that will take effect for the 2024 and subsequent budgets with our member municipalities to provide these valuable services.

### Serving Our Member

### **Municipalities**

Adelaide Metcalfe

Bluewater

Central Huron

**Huron East** 

Lambton Shores

Lucan Biddulph

Middlesex Centre

North Middlesex

Perth South

South Huron

Warwick

West Perth

### **Conservation Authorities Act Update**

Through legislated changes in 2019 and 2020, the province confirmed the mandate of conservation authorities to deliver programs and services on a watershed basis, including natural hazard management, conservation authority owned lands, drinking water source protection and water monitoring programs. The Act also enables CAs to deliver other programs to meet the needs of the community and environment.

We look forward to working with you as we implement the CA Act update.

### **PROGRAMS AND SERVICES**

### **Corporate Services**

Program Description: Essential assistance provided to all departments, Board of Directors, member municipalities and the general public to enable the ABCA to operate in an accountable, efficient and effective manner. Includes administration, financial services, governance, communications and outreach, administration buildings, information technology, Geographic Information System (GIS), vehicles and equipment.

### **Conservation Education and Community Outreach**

Program Description: Education and outreach programs increase knowledge and awareness in children and adults about local environmental issues, watersheds, ecosystems and conservation actions people can implement on their lands. Programs are linked to ABCA priorities.

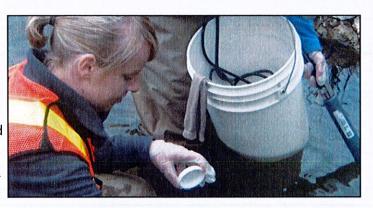


### Natural Hazards

Program Description: Conservation Authorities (CAs) are the lead provincial agencies on natural hazard issues. The goal is to protect life and property from flooding and erosion. This program includes: development applications and permits, municipal plan input and review, environmental planning and policy, flood forecast and warning, flood and erosion control infrastructure, technical studies, policy review, ice management, education and public awareness.

### **Environmental Monitoring and Research**

Program Description: Groundwater and surface water sites are monitored for a variety of indicators to support flood forecast and warning, low water response, watershed report cards, watershed plans, and stewardship project prioritization. The program also includes research as well as municipal drain and fisheries review projects. The program is a partnership of the municipal, provincial and federal governments and community organizations.



### Watershed and Subwatershed Plans and Projects

Program description: Created for a drainage area, plans incorporate information on current watershed conditions and identify measures to protect, conserve and restore the watershed. Plans address natural hazard issues and recommends mitigation impacts from potential future land uses. The ABCA also facilitates community-based watershed plans.



### **PROGRAMS AND SERVICES**

### **Conservation Authority Lands**

The ABCA owns 3,616 hectares of land which includes conservation areas, management areas, conservation forests, farmland, and flood control structures. The properties are essential to watershed management, environmental protection, habitat and biodiversity, and outdoor recreation for area residents and visitors. Amenities at conservation areas include trails, parking lots, pavilions, and roadways. Revenue is generated from sustainable timber harvests, hunting permits and gate fees.



### **Stewardship and Forestry**

Program Description: The stewardship and forestry program has three key components: one-on-one technical assistance to watershed landowners, connecting landowners with cost-share funding, and tree planting. Projects reduce the risk to life and property from natural hazards, protect water quality and quantity, improve forest conditions, increase biodiversity and make the watersheds more resilient to climate change.

Coordinating the Stewardship and Forestry program with the Environmental Monitoring and Research program allows for stewardship project prioritization. Prioritizing projects connects landowners with additional cost-sharing funding to best meet the needs of the community, and the environment, and leverages the contributions of local funds with other programs.

Staff also provide woodlot management advice and invasive species management on a fees-for-service basis.

### **Drinking Water Source Protection**

Program Description: The protection of municipal drinking water supplies in the Ausable Bayfield Maitland Valley Region occurs through Source Protection Plans. The program provides technical support, source protection committee, reports, and risk management official services to municipalities. The activities are required by the Clean Water Act and associated regulations.



### <u>Conservation Authorities Act</u> <u>Categories of Programs and Services</u>

Category 1: Mandatory programs and services where municipal levy could be used without any agreement.

- Corporate services
- · Natural hazards management program
- Provincial water quality and quantity monitoring
- · Drain review, fisheries review
- Core watershed-based resource management strategy
- Conservation Authority Lands and passive recreation
- Drinking Water Source Protection (Clean Water Act)

Category 2: Non-mandatory programs and services at the request of a municipality with municipal funding through a MOU or agreement.

- DWSP Risk Management Officials
- Plan review not related to natural hazards, typically related to natural heritage

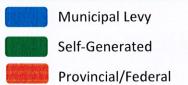
Category 3: Non-mandatory programs and services a CA determines are advisable which may use municipal levy through a MOU/agreement.

- Subwatershed plans and projects not related to natural hazards
- Environmental Monitoring and Research
- Watershed Stewardship and Restoration
- Natural heritage systems implementation
- Conservation education

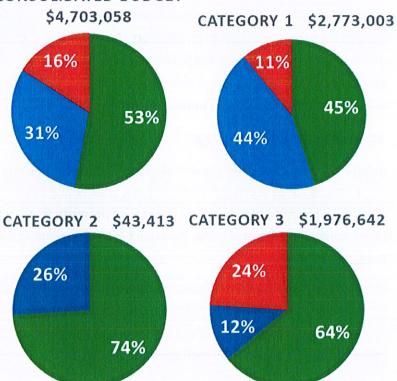
Category 3 programs and services funded through other means, without the levy.

- Lake Huron Regional Initiative
- DWSP Risk Management Officials (Maitland Valley CA municipalities)
- Huron County Sentinel Well Program
- Land acquisition

### Sources of Funding—2022 Budget



### CONSOLIDATED BUDGET



### **ABCA Budget Process**

The Board of Directors approves the ABCA annual budget. This is the general timeline:

August—September: Staff develop draft budget of programs and services

October: Board of Directors review and recommend revisions as required.

November: Board approves draft budget for distribution to municipalities for review.

December: Budget approved. Municipalities informed of their levy.

May of the following year: Invoice for first instalment issued to municipalities.